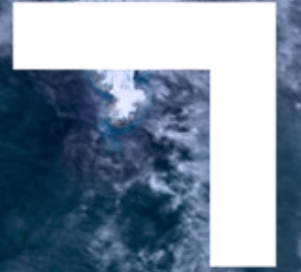


NORTHROP GRUMMAN

Second Quarter 2024 Conference Call



July 25, 2024

Kathy Warden
Chair, Chief Executive Officer
and President

Dave Keffer
Corporate Vice President
and Chief Financial Officer

Forward-Looking Statements

This presentation and the information we are incorporating by reference, and statements to be made on the earnings conference call, contain or may contain statements that constitute “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. Words such as “will,” “expect,” “anticipate,” “intend,” “may,” “could,” “should,” “plan,” “project,” “forecast,” “believe,” “estimate,” “guidance,” “outlook,” “trends,” “goals” and similar expressions generally identify these forward-looking statements.

Forward-looking statements include, among other things, statements relating to our future financial condition, results of operations and/or cash flows. Forward-looking statements are based upon assumptions, expectations, plans and projections that we believe to be reasonable when made, but which may change over time. These statements are not guarantees of future performance and inherently involve a wide range of risks and uncertainties that are difficult to predict. Specific risks that could cause actual results to differ materially from those expressed or implied in these forward-looking statements include, but are not limited to, those identified and discussed more fully in the section entitled “Risk Factors” in the Form 10-K for the year ended December 31, 2023, and from time to time in our other filings with the SEC. They include:

Industry and Economic Risks

- our dependence on the U.S. government for a substantial portion of our business
- significant delays or reductions in appropriations and/or for our programs, and U.S. government funding and program support more broadly, including as a result of a prolonged continuing resolution and/or government shutdown, and/or related to the global security environment or other global events
- significant delays or reductions in payments as a result of or related to a breach of the debt ceiling
- the use of estimates when accounting for our contracts and the effect of contract cost growth and our efforts to recover or offset such costs and/or changes in estimated contract costs and revenues, including as a result of inflationary pressures, labor shortages, supply chain challenges and/or other macroeconomic factors, and risks related to management’s judgments and assumptions in estimating and/or projecting contract revenue and performance which may be inaccurate
- continued pressures from macroeconomic trends, including on costs, schedules, performance and ability to meet expectations
- increased competition within our markets and bid protests

Legal and Regulatory Risks

- investigations, claims, disputes, enforcement actions, litigation (including criminal, civil and administrative) and/or other legal proceedings
- the improper conduct of employees, agents, subcontractors, suppliers, business partners or joint ventures in which we participate, including the impact on our reputation and our ability to do business
- changes in procurement and other laws, SEC, DoD and other rules and regulations, contract terms and practices applicable to our industry, findings by the U.S. government as to our compliance with such requirements, more aggressive enforcement of such requirements and changes in our customers’ business practices globally
- environmental matters, including climate change, unforeseen environmental costs and government and third party claims
- unanticipated changes in our tax provisions or exposure to additional tax liabilities

Business and Operational Risks

- cyber and other security threats or disruptions faced by us, our customers or our suppliers and other partners, and changes in related regulations
- our ability to attract and retain a qualified, talented and diverse workforce with the necessary security clearances to meet our performance obligations
- the performance and viability of our subcontractors and suppliers and the availability and pricing of raw materials and components, particularly with inflationary pressures, increased costs, shortages in labor and financial resources, supply chain disruptions, and extended material lead times
- impacts related to health epidemics and pandemics and similar outbreaks
- our exposure to additional risks as a result of our international business, including risks related to global security, geopolitical and economic factors, misconduct, suppliers, laws and regulations
- our ability to innovate, develop new products and technologies, progress and benefit from digital transformation and maintain technologies to meet the needs of our customers
- natural disasters
- products and services we provide related to hazardous and high risk operations, including the production and use of such products, which subject us to various environmental, regulatory, financial, reputational and other risks
- our ability appropriately to exploit and/or protect intellectual property rights

General and Other Risk Factors

- the adequacy and availability of, and ability to obtain, insurance coverage, customer indemnifications or other liability protections
- the future investment performance of plan assets, gains or losses associated with changes in valuation of marketable securities related to our non-qualified benefit plans, changes in actuarial assumptions associated with our pension and other postretirement benefit plans and legislative or other regulatory actions impacting our pension and postretirement benefit obligations
- changes in business conditions that could impact business investments and/or recorded goodwill or the value of other long-lived assets, and other potential future liabilities

You are urged to consider the limitations on, and risks associated with, forward-looking statements and not unduly rely on the accuracy of forward-looking statements. These forward-looking statements speak only as of the date this presentation is first issued or, in the case of any document incorporated by reference, the date of that document. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by applicable law.

This presentation also contains non-GAAP financial measures. A reconciliation to the nearest GAAP measure and a discussion of the company’s use of these measures are included in this presentation.

Q2 Highlights

Enterprise Spotlight

- Diverse portfolio of innovative technologies, complemented by mature production programs, provide strong outlook for continued profitable growth
- Department of Defense certified the Sentinel program, determining that continuation of the program is essential to national security
- Successfully transitioned to the new Segment alignment, effective July 1st, 2024

Financial Performance

- Increasing 2024 guidance for top and bottom line based on strength of our business
- Net awards of \$15.1 billion; book to bill of 1.5x
- Sales increase 7% to \$10.2 billion with growth at all four segments
- Diluted EPS increase 19% to \$6.36
- Free cash flow⁽¹⁾ increases 80% to \$1.1 billion

Capital Deployment

- Remain confident in three year free cash flow⁽¹⁾ CAGR of greater than 15%
- Raised our quarterly dividend by 10%, our 21st consecutive annual increase
- 2024 share repurchase outlook now ~\$2.5 billion



\$83.1B

Q2 Backlog



\$10.2B

Q2 Sales



\$6.36

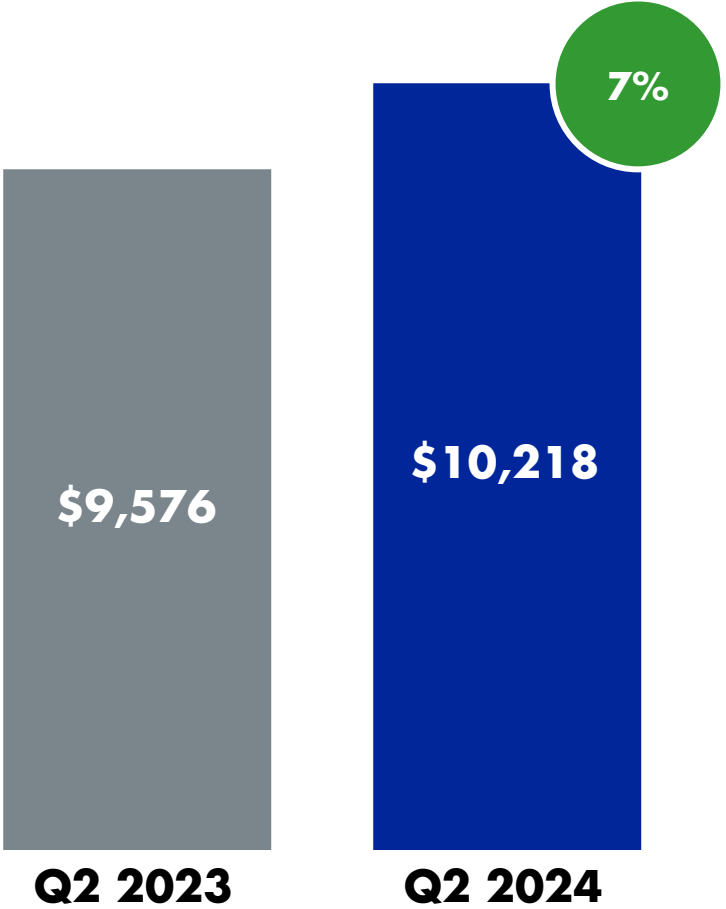
Q2 Diluted EPS



\$1.1B

Q2 Free Cash Flow⁽¹⁾

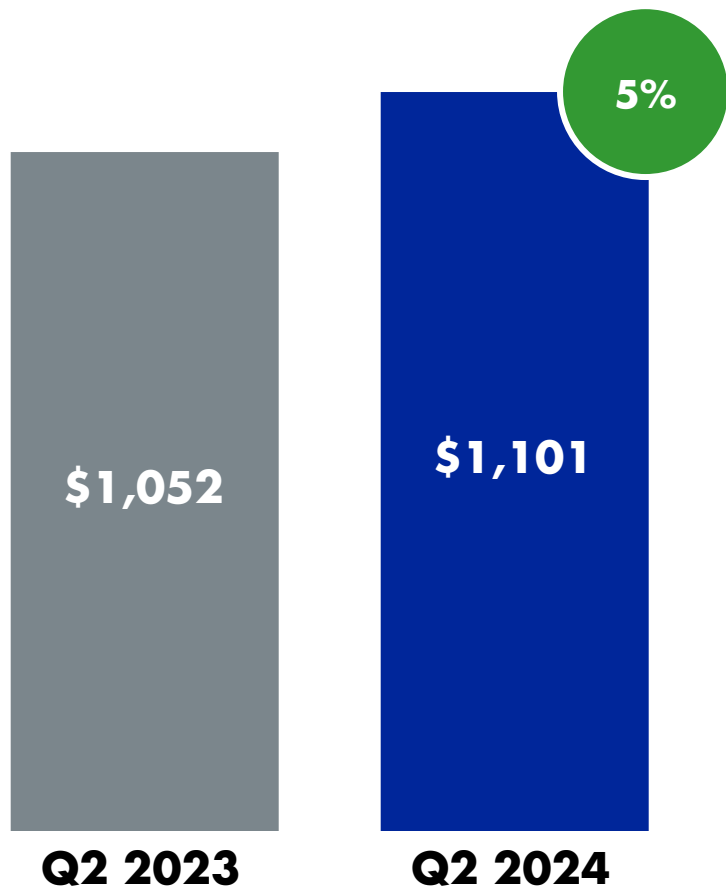
Q2 Sales



(\$M)	Three Months Ended June 30		
	2023	2024	▲%
Aeronautics Systems	\$2,595	\$2,963	14%
Defense Systems	1,420	1,513	7%
Mission Systems	2,641	2,773	5%
Space Systems	3,488	3,573	2%
Intersegment Eliminations	(568)	(604)	
Total	\$9,576	\$10,218	7%

Sales growth driven by continued strong demand across the portfolio

Q2 Segment Operating Income⁽¹⁾

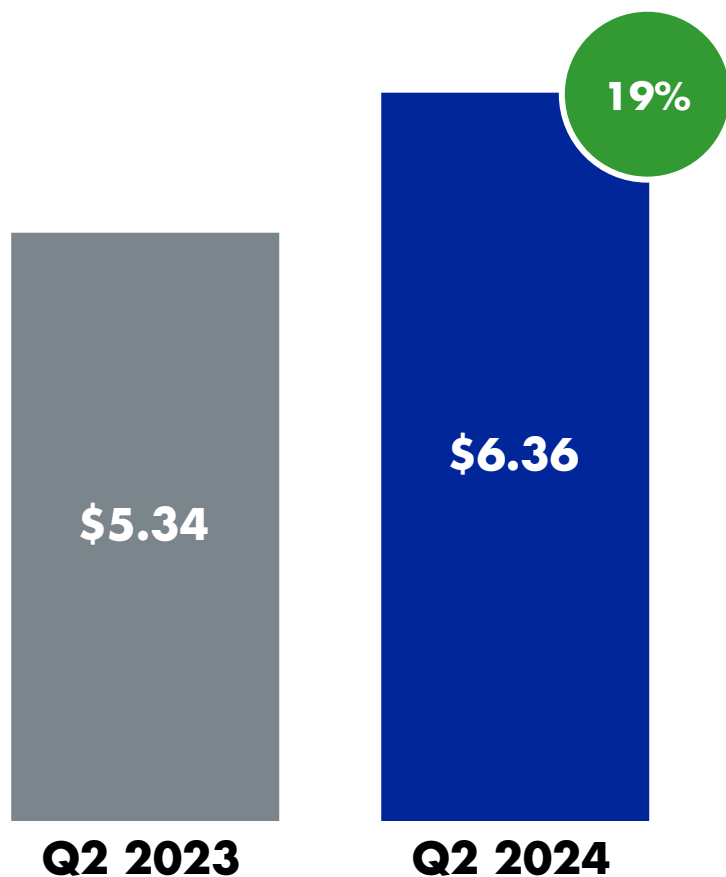


(\$M)	Three Months Ended June 30		
	2023	2024	▲%
Aeronautics Systems	\$278	\$295	6%
Defense Systems	166	204	23%
Mission Systems	401	361	(10)%
Space Systems	283	324	14%
Intersegment Eliminations	(76)	(83)	
Total	\$1,052	\$1,101	5%

Remain laser focused on program performance and segment operating income expansion

1. Non-GAAP financial measure. See Appendix.

Q2 Diluted EPS Bridge



Q2 2023	\$5.34
Segment Performance	0.43
Net Pension ⁽¹⁾	0.33
Corporate Unallocated	0.24
All Other	0.02
Q2 2024	\$6.36

Strong segment performance and growth in total operating income drove a 19% increase in EPS

1. Net Pension tax effected on a 21% federal statutory tax rate and a 5.25% blended state tax rate.
Note: Year over year benefit from share reduction embedded in individual items, tax effected at 21%.

2024 Segment Guidance⁽¹⁾

	As of 7/25/2024	
	Sales (\$B)	OM Rate %
Aeronautics Systems	High \$11	Mid to High 9%
Defense Systems	~\$9	~10%
Mission Systems	Mid \$11	Low to Mid 14%
Space Systems	Mid to High \$11	Low 10%
Eliminations	~(\$2.7)	Low 13%

Segment guidance now reflects the company realignment effective July 1

1. See Page 11 – “Financial Guidance” regarding certain of the company’s underlying assumptions, judgments and factors that can affect the company’s ability to achieve guidance or meet expectations.

Note: Effective July 1, 2024, the company realigned the Strategic Deterrent Systems (SDS) division, which includes the Sentinel program, from Space Systems to Defense Systems. The realignment will be reflected in the company’s operating results beginning in the third quarter of 2024. As such, the company’s 2024 segment guidance as of 7/25/2024 has been updated to reflect the realigned segment composition.

2024 Company Level Guidance⁽¹⁾

<i>\$ in millions, except per share amounts</i>	As of 4/25/2024	As of 7/25/2024
Sales	\$40,800 – \$41,200	\$41,000 – \$41,400
Segment operating income⁽²⁾	\$4,475 – \$4,550	\$4,500 – \$4,575
Total Net FAS/CAS pension adjustment ⁽³⁾	~\$700	~\$700
Unallocated corporate expense:		
Intangible asset amortization and PP&E step-up depreciation	~\$100	~\$100
Other items	~\$190	~\$150
Operating income	\$4,215 – \$4,290	\$4,280 – \$4,355
Interest expense	~\$660	~\$650
Effective tax rate %	~17%	Mid 17%
Weighted average diluted shares outstanding	Mid 148	Mid 147
MTM-adjusted EPS⁽²⁾	\$24.45 – \$24.85	\$24.90 – \$25.30
Capital expenditures	~\$1,800	~\$1,800
Free cash flow⁽²⁾	\$2,250 – \$2,650	\$2,250 – \$2,650

Increasing Sales and EPS guidance based on strong demand and year to date results

1. See Page 11 – “Financial Guidance” regarding certain of the company’s underlying assumptions, judgments and factors that can affect the company’s ability to achieve guidance or meet expectations.

2. Non-GAAP financial measure. See Appendix.

3. Total Net FAS/CAS pension adjustment is presented as a single amount and includes \$270 million of expected CAS pension expense and \$240 million of FAS pension service expense, both of which are reflected in operating income. Non-operating FAS pension benefit of \$670 million is reflected below operating income, and the total net FAS/CAS pension adjustment is \$700 million.

Note: Free cash flow outlook based on current tax law.

Key Takeaways

**Strong global
defense budget
outlook**

**Broad portfolio well
aligned to customer
priorities**

**Robust long-term
cash flow outlook**

- We remain laser focused on performance as we deliver critical capabilities in partnership with our customers
- Visible path to grow margins over coming years driven by improvements in macro environment, digitally enabled efficiencies, and mix shifts to more international work & fixed price production
- Rapidly expanding cash flows allow us to continue our legacy of value creating capital deployment



Appendix

Financial Guidance

Financial guidance, as well as outlook, trends, expectations and other forward-looking statements provided by the company for 2024 and beyond, reflect the company's judgment based on the information available to the company at the time of this presentation. The company's financial guidance and outlook for 2024 and beyond reflect what the company currently anticipates will be the impacts on the company from, among other factors, the global macroeconomic, security, and political/budget environments, including the impacts from inflationary pressures and labor and supply chain challenges; changes in the threat environment; changes in government budget, appropriations and procurement priorities and processes; changes in the regulatory environment; and changes in support for our programs. We are not assuming, and the company's financial guidance and outlook for 2024 and beyond do not reflect impacts on the company from, any potential continuing resolution, government shutdown, or application of spending limits or other spending cuts. However, the company cannot predict how these factors will evolve or what impacts they will have, and there can be no assurance that the company's current expectations or underlying assumptions are correct. These factors can affect the company's ability to achieve guidance or meet expectations.

For additional factors that may impact the company's ability to achieve guidance or meet expectations, please see the "Forward-Looking Statements" section in our earnings release and Form 10-Q.

Segment Realignment

Segment Sales

AS REPORTED ⁽¹⁾ (\$M)	2022	2023				2024	2024	
	Total Year	Three Months Ended				Total Year	Three Months Ended	
		Mar 31	Jun 30	Sep 30	Dec 31		Mar 31	Jun 30
Aeronautics Systems	\$10,531	\$2,515	\$2,595	\$2,766	\$2,910	\$10,786	\$2,969	\$2,963
Defense Systems	5,579	1,376	1,420	1,421	1,645	5,862	1,412	1,513
Mission Systems	10,396	2,563	2,641	2,628	3,063	10,895	2,659	2,773
Space Systems	12,275	3,350	3,488	3,506	3,602	13,946	3,655	3,573
Intersegment Eliminations	(2,179)	(503)	(568)	(546)	(582)	(2,199)	(562)	(604)
Total	\$36,602	\$9,301	\$9,576	\$9,775	\$10,638	\$39,290	\$10,133	\$10,218

REALIGNED ⁽²⁾	2022	2023				2024	2024	
	Total Year	Three Months Ended				Total Year	Three Months Ended	
		Mar 31	Jun 30	Sep 30	Dec 31		Mar 31	Jun 30
Aeronautics Systems	\$10,531	\$2,515	\$2,595	\$2,766	\$2,910	\$10,786	\$2,969	\$2,963
Defense Systems	7,629	1,967	2,041	2,050	2,231	8,289	1,990	2,153
Mission Systems	10,396	2,563	2,641	2,628	3,063	10,895	2,659	2,773
Space Systems	10,570	2,851	2,971	2,953	3,098	11,873	3,149	3,002
Intersegment Eliminations	(2,524)	(595)	(672)	(622)	(664)	(2,553)	(634)	(673)
Total	\$36,602	\$9,301	\$9,576	\$9,775	\$10,638	\$39,290	\$10,133	\$10,218

1. "As reported" summary operating results for the periods presented reflect the composition of our reportable segments prior to July 1, 2024 as previously disclosed in the company's filings with the SEC.

2. "Realigned" summary operating results for the periods presented were recast to reflect the realignment of the Strategic Deterrent Systems (SDS) division from Space Systems to Defense Systems effective July 1, 2024 as described in the company's Form 8-K filed with the SEC on May 16, 2024.

Segment Realignment

Segment Operating Income⁽³⁾

AS REPORTED ⁽¹⁾ (\$M)	2022	2023				2024	2024	
	Total Year	Three Months Ended				Total Year	Three Months Ended	
		Mar 31	Jun 30	Sep 30	Dec 31		Mar 31	Jun 30
Aeronautics Systems	\$1,116	\$237	\$278	\$283	\$(1,271)	\$(473)	\$297	\$295
Defense Systems	664	160	166	182	202	710	177	204
Mission Systems	1,618	360	401	386	462	1,609	378	361
Space Systems	1,158	313	283	312	304	1,212	332	324
Intersegment Eliminations	(303)	(68)	(76)	(74)	(80)	(298)	(80)	(83)
Total	\$4,253	\$1,002	\$1,052	\$1,089	\$(383)	\$2,760	\$1,104	\$1,101

REALIGNED⁽²⁾

Aeronautics Systems	\$1,116	\$237	\$278	\$283	\$(1,271)	\$(473)	\$297	\$295
Defense Systems	781	197	207	201	224	829	187	231
Mission Systems	1,618	360	401	386	462	1,609	378	361
Space Systems	1,078	286	252	302	290	1,130	330	304
Intersegment Eliminations	(340)	(78)	(86)	(83)	(88)	(335)	(88)	(90)
Total	\$4,253	\$1,002	\$1,052	\$1,089	\$(383)	\$2,760	\$1,104	\$1,101

1. "As reported" summary operating results for the periods presented reflect the composition of our reportable segments prior to July 1, 2024 as previously disclosed in the company's filings with the SEC.

2. "Realigned" summary operating results for the periods presented were recast to reflect the realignment of the Strategic Deterrent Systems (SDS) division from Space Systems to Defense Systems effective July 1, 2024 as described in the company's Form 8-K filed with the SEC on May 16, 2024.

3. Non-GAAP financial measure. See Appendix.

Non-GAAP Definitions

Non-GAAP Financial Measures Disclosure: This presentation contains non-GAAP (accounting principles generally accepted in the United States of America) financial measures, as defined by SEC Regulation G and indicated by a footnote in this presentation. Definitions for the non-GAAP measures are provided below and reconciliations are provided in this presentation, except that reconciliations of forward-looking non-GAAP measures are not provided because the company is unable to provide such reconciliations without unreasonable effort due to the uncertainty and inherent difficulty of predicting the occurrence and financial impact of certain items, including, but not limited to, the impact of any mark-to-market pension adjustment. Other companies may define these measures differently or may utilize different non-GAAP measures.

MTM-adjusted EPS: Diluted earnings per share excluding the per share impact of MTM benefit (expense) and related tax impacts. This measure may be useful to investors and other users of our financial statements as a supplemental measure in evaluating the company's underlying financial performance by presenting the company's diluted earnings per share results before the non-operational impact of pension and OPB actuarial gains and losses.

Segment operating income and segment operating margin rate: Segment operating income and segment operating margin rate (segment operating income divided by sales) reflect the combined operating income of our four segments less the operating income associated with intersegment sales. Segment operating income includes pension expense allocated to our sectors under FAR and CAS and excludes FAS pension service expense and unallocated corporate items. These measures may be useful to investors and other users of our financial statements as supplemental measures in evaluating the financial performance and operational trends of our sectors. These measures should not be considered in isolation or as alternatives to operating results presented in accordance with GAAP.

Free cash flow: Net cash provided by or used in operating activities less capital expenditures. We use free cash flow as a key factor in our planning for, and consideration of, acquisitions, the payment of dividends and stock repurchases. This measure may be useful to investors and other users of our financial statements as a supplemental measure of our cash performance, but should not be considered in isolation, as a measure of residual cash flow available for discretionary purposes, or as an alternative to operating cash flows presented in accordance with GAAP.

Non-GAAP Reconciliations

Segment Operating Income

(\$M)	Three Months Ended June 30		Six Months Ended June 30	
	2023	2024	2023	2024
Total sales	\$9,576	\$10,218	\$18,877	\$20,351
Operating income	\$967	\$1,090	\$1,914	\$2,161
Operating margin rate	10.1%	10.7%	10.1%	10.6%
Reconciliation to segment operating income:				
FAS/CAS operating adjustment	\$21	\$(6)	\$42	\$(12)
Unallocated corporate expense (income):				
Intangible asset amortization and PP&E step-up depreciation	31	24	61	49
Other unallocated corporate expense (income)	33	(7)	37	7
Unallocated corporate expense	\$64	\$17	\$98	\$56
Segment operating income	\$1,052	\$1,101	\$2,054	\$2,205
Segment operating margin rate	11.0%	10.8%	10.9%	10.8%

Non-GAAP Reconciliations

Free Cash Flow

(\$M)	Three Months Ended June 30			Six Months Ended June 30		
	2023	2024	▲%	2023	2024	▲%
Net cash provided by operating activities	\$919	\$1,425	55%	\$217	\$719	231%
Capital expenditures	(304)	(320)	5%	(613)	(590)	(4)%
Free cash flow	\$615	\$1,105	80%	\$(396)	\$129	133%

NORTHROP
GRUMMAN

The logo graphic consists of a thick black horizontal line extending from the end of the word 'NORTHROP' to the right, and a thick black vertical line extending downwards from the end of the word 'GRUMMAN' to the right, meeting at a right-angle corner.